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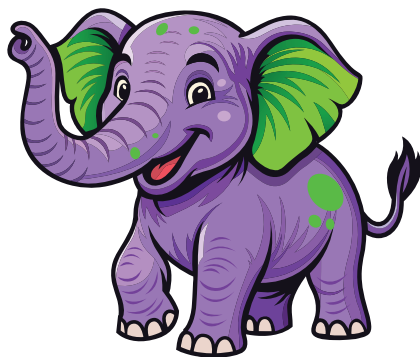
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WELCOME TO THE ELEPHANT IN THE ROOM!

You have in your hands a guide designed to call out the elephant in the room: a topic that's too important to be ignored but isn't getting the attention it deserves.



THE ELEPHANT

Email Attacks Have Become Invisible

The threats reaching users today do not appear to be attacks. They look routine, and that is why they work. Modern attackers do not use visible lures or sloppy grammar. They do not need malware or obvious payloads. They only need to blend in, and AI gives them that ability.

Most teams sense the shift but cannot fully describe it. Email security is the backbone of trust inside every organization, yet the controls most companies rely on were built for a different era. They were designed to flag messages that look suspicious. Threats today do not look suspicious at all.

Everyone quietly knows this. The tools are outdated. The threats are evolving faster than the defenses. The people responsible for protecting the business can feel the change even if they cannot always articulate it.

This report calls out the reality behind that tension.

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The Entry Point Has Not Changed

Most incidents still begin with a message. A vendor follow-up. An internal project note. A quick request for a file. Something that appears harmless and blends into ongoing work.

Nothing about these first interactions raises alarms because nothing about them resembles an attack. The danger does not come from what the message contains. It comes from what the message triggers next.

After that first interaction, the compromise often begins quietly. A simple reply may open a credential prompt, which, in turn, produces a token the attacker can reuse. A routine acceptance of an app request may grant permissions that remain active long after the user forgets approving them. What feels like an ordinary step in the workflow becomes the moment the attacker gains a foothold inside the environment.

The Breach Has Changed

Years ago, phishing relied on mistakes. Today, it depends on accuracy. Attackers build messages that match the communication style of coworkers and vendors. They stitch themselves into existing threads. They time emails around business cycles and internal workflows.

The breach does not begin when a payload triggers. It starts when trust is extended to the wrong message.

Ninety-six percent of surveyed organizations experienced data loss or exposure from emails that appeared legitimate, underscoring how often routine communication leads to real incidents.²

The New Shape of Email Attacks

Three shifts define the modern landscape:



KEY INSIGHTS

Email remains a top entry point. Phishing replaced stolen credentials as the most common initial vector (16%) and averaged \$4.8 million per breach.¹

Modern phishing looks legitimate because AI writes it.

A valid token is more valuable than a password.

Breach paths extend beyond email into collaboration tools.

Email still starts the breach, but the attack no longer looks suspicious.

CHALLENGE

AI Has Changed the Nature of Social Engineering

AI gives attackers a scalable way to craft messages that appear to be written by internal staff. This technology reproduces organizational tone and references active initiatives pulled from public sources. Messages no longer contain the familiar cues users were trained to spot.

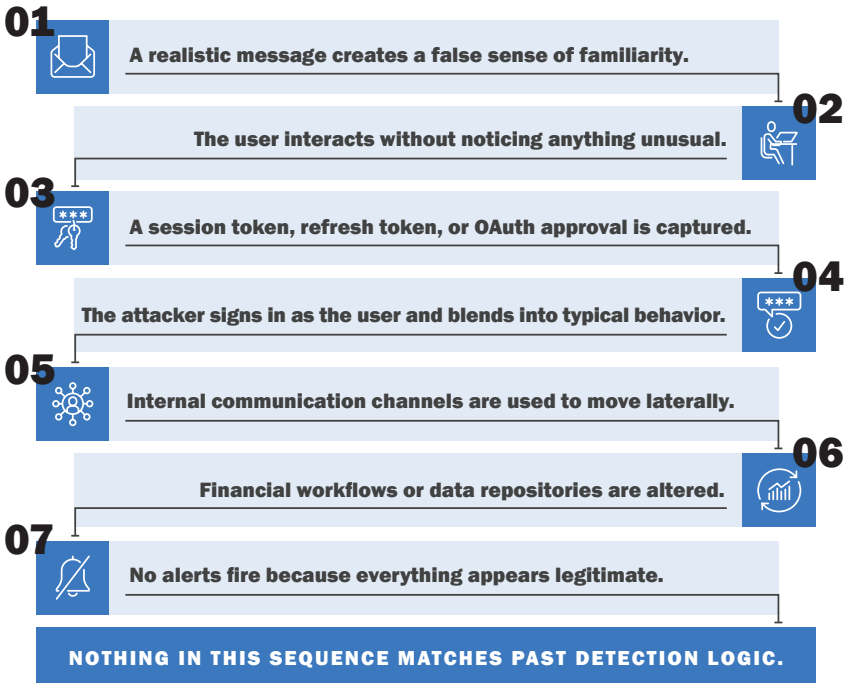
Sixteen percent of breaches involved attackers using AI, most often for AI-generated phishing or deepfake impersonation.³

Attackers also react to replies in real time. They adapt their phrasing, ramp up pressure, or slow down as the conversation unfolds.

Phishing is no longer a volume problem. It is a precision problem.

How Email Compromise Actually Works Now

The modern compromise is a sequence of subtle steps:



Collaboration Surfaces Amplify the BREACH

Email is no longer the only place attackers operate. Once inside, they extend activity into:

Teams channels where invoice approvals occur

SharePoint folders with financial documents

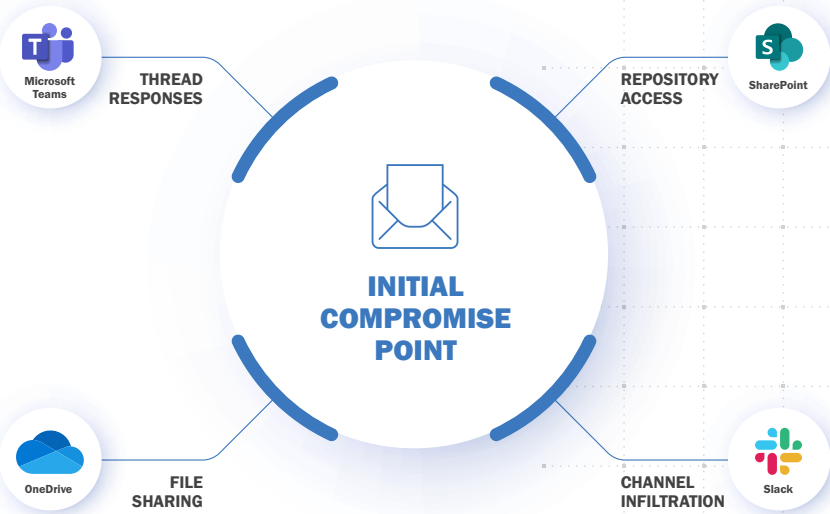
OneDrive repositories linked to personal accounts

Slack threads used by cross-functional teams

Vendor portals connected to procurement systems

THE THREAT BEGINS IN THE INBOX BUT MATURES IN THE COLLABORATION ECOSYSTEM

Visualizing the Lateral Movement of Cyber Compromise



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Where Legacy Controls Fail

Why Secure Email Gateways Cannot See the Real Attack

Secure email gateways were built to filter inbound mail at the perimeter. They rely on traits such as sender anomalies, domain reputation, suspicious links, and known malicious payloads.

MODERN ATTACKS DO NOT USE ANY OF THOSE.

The gateway has no visibility into what happens after delivery. Even when a message contains no malicious artifacts, the gateway sees nothing unusual. It cannot observe authentication behavior, collaboration movement, internal replies, or access patterns.

SECURE EMAIL GATEWAY LIMITATIONS

- Cannot see post-delivery behavior
- No visibility into authentication flows
- Cannot monitor collaboration tools
- Pattern-based detection fails against unique AI messages

Attackers exploit this blind spot because it is structural and not fixable through configuration.

Pattern-Based Detection No Longer Applies

Legacy tools rely on identifying indicators of compromise, such as URL patterns, hashes, known bad strings, and reused templates.

AI has removed the concept of a pattern. Every message can be original. Every sample can be unique. Even internal impersonation within threads shares no reusable signature. A system designed to match patterns will fail in a world defined by variation.

Why Most Attacks Produce No Alerts

Alerts fire when systems detect actions outside expected ranges. In modern attacks, most actions fall within expected ranges because the identities used belong to valid users.

For example, if a finance specialist reviews an invoice at 9:30 a.m., nothing alerts. If an attacker reading the same inbox uses the same identity and the same session, nothing alerts either. Compromises do not stand out from legitimate behavior until the consequences appear. Suspicious logins were present in almost 40% of analyzed attacks, demonstrating how an email-initiated compromise can quickly escalate into an identity-level incident that remains undetected.⁴

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The Business Reality

Why This Problem Is Accelerating

Several forces are increasing the pressure at the same time:

AI accelerates attacker capability

Cyber insurers demand stronger email controls

Regulators expect evidence of credential misuse detection

Attackers prefer identity-driven movement

SOC teams are overwhelmed with noise from older tools

EMAIL COMPROMISE IS RISING BECAUSE THE OPERATING ENVIRONMENT FAVORS ATTACKERS.

The Hidden Cost of Email-Based Breaches

When an attacker gains access through email, the impact ripples far beyond a single user. Incident response becomes complex because teams must determine:

Which messages were accessed

Whether financial processes were altered

Which files were downloaded

Whether data was exfiltrated

Which internal systems were pivoted into

How long the attacker remained unnoticed

The compromise creates the cost, and the lengthy investigation that follows often multiplies it.

Board-Level Visibility and Accountability

Email compromise has become a board topic because it directly affects financial exposure and organizational reputation. Boards want to understand how attackers gain initial access and how long they remain undetected. They want to know whether the company can detect misuse that appears legitimate. Older email controls cannot answer these questions. Modern ones can.

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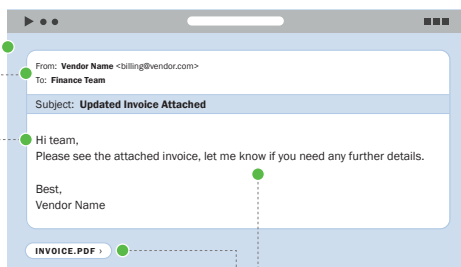
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TRANSFORMATION

Email Security Must Evolve Into Tenant Security

The attack path runs through the inbox, but the real activity unfolds across cloud applications. Defenses must follow that path. Effective protection now requires:

○ **Complete visibility** into email and collaboration activity



○ **Understanding** of relationships between senders and recipients

○ **Behavioral** analysis across identities and communication patterns

○ **Correlation** between message context and identity behavior

○ **In-tenant scanning** before messages reach the inbox

MODERN REQUIREMENTS

Writing style deviation detection

Relationship disruption analysis

Vendor impersonation patterns

Token misuse detection

Cross-application movement tracking

Protection cannot sit outside the environment it is supposed to understand.

THE AI ADVANTAGE FOR DEFENDERS

AI equips defenders to analyze sequences rather than snapshots.

MODERN SYSTEMS CAN:



Compare message tone to historical communication



Identify unusual reply paths



Detect vendor impersonation through relationship scoring



Evaluate whether permission requests are expected



Spot lateral movement through shared folders or collaboration tools

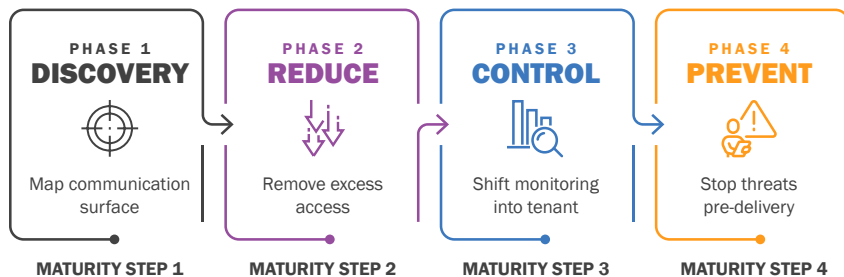
ATTACKERS USE AI TO BLEND IN. DEFENDERS MUST USE AI TO DETECT SUBTLE DEPARTURES FROM NORMAL BEHAVIOR.

THE PLAYBOOK

The AI Email Security Playbook

SECURITY MATURITY

A Four-Phase Progression



PHASE 1: DISCOVERY

Map the whole communication surface. This includes:

Email	Teams
SharePoint	OneDrive
Slack	Vendor portals

Inventory OAuth grants, delegated access, shared mailboxes, and external collaboration links. Most organizations underestimate the scale of their communication surface until they see it mapped.

PHASE 2: REDUCE

Remove unnecessary access and stale permissions:

- Old vendor app permissions with broad read access
- Delegated finance mailbox access for employees who changed roles
- Long-lived tokens that never expired
- Legacy authentication methods left enabled for convenience

Attackers depend on excess access. Reducing it makes lateral movement significantly harder.

PHASE 3: CONTROL

Shift monitoring into the tenant. Begin evaluating:

- Behavior across identity sessions
- Message context rather than message content
- Relationship history between senders and recipients
- Collaboration activity tied to email conversations

PHASE 4: PREVENT

Modern email security stops threats before users can interact with them. This requires pre-delivery analysis inside the tenant using:

- Writing style analysis
- Relationship scoring
- Sender reputation tied to actual behavior
- Context-aware risk-based access controls

Prevention replaces reliance on user judgment and dramatically reduces exposure windows.

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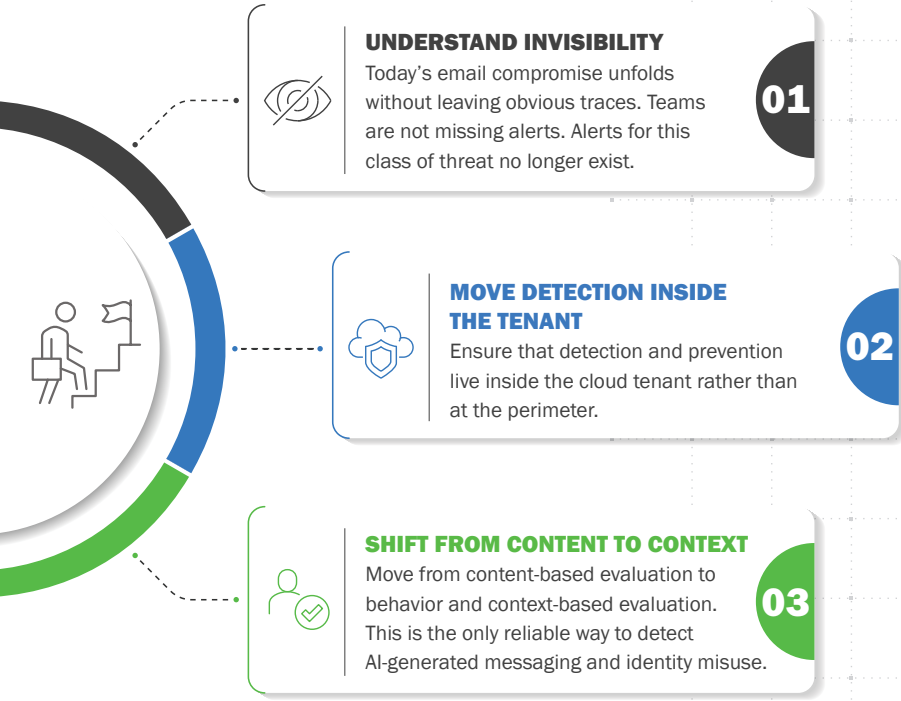
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Three Priorities for Leaders and Executives



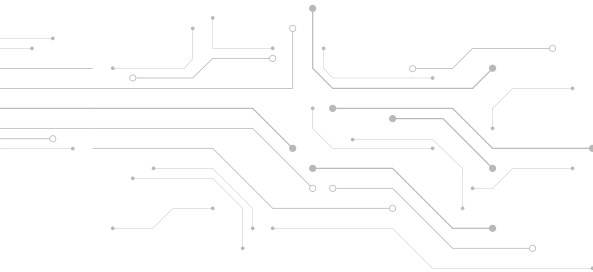
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Email Security Must Become a Strategic Discipline

Email is still the starting point for most compromises, and it has downstream impacts across identity, finance, collaboration, and data governance. Treating email security as a simple filtering exercise underestimates its role in modern operations.

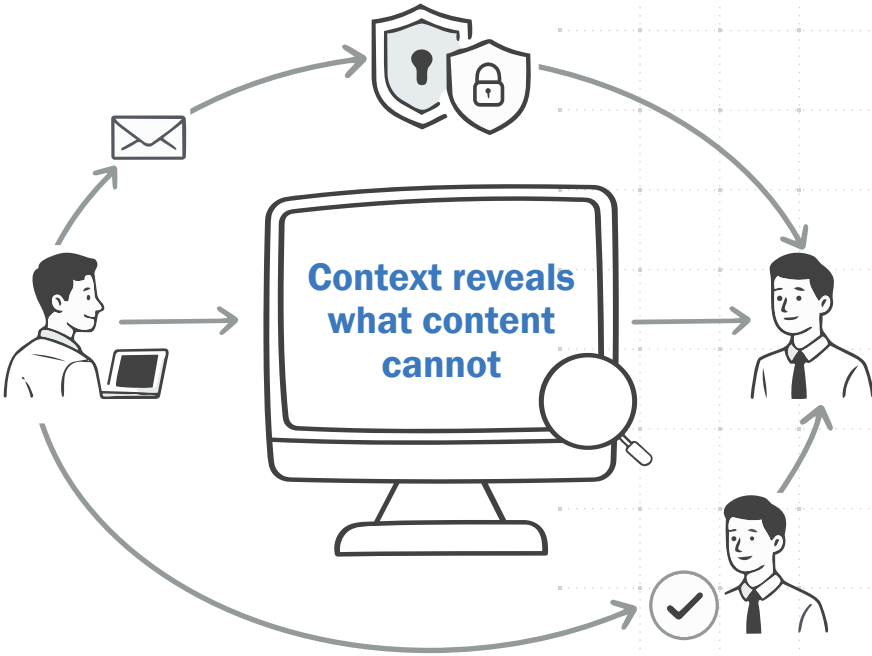


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Protecting the inbox now means protecting the workflows that depend on it.

What Modern Email Attacks Demand



Email attacks did not disappear. They became ordinary.

The messages that cause the most damage do not resemble anything older tools were designed to detect. They blend into trusted conversations. They trigger legitimate authentication flows. They appear routine at every stage of the workflow.

The only way to defend against a threat that looks normal is to evaluate communication in context. Modern protection must understand behavior, identity, workflow, and tone. Tools built for a previous era cannot deliver this.

Organizations that modernize gain a realistic picture of their communication environment and can detect misuse that would otherwise slip through unnoticed. This clarity strengthens both operational security and organizational resilience.

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TERM	DEFINITION
AI-generated phishing	Attacks written by machine learning models that reproduce tone, timing, and context with high accuracy.
Behavioral analysis	Evaluation of how messages, identities, and workflows behave relative to historical norms.
Collaboration surface	The combined communication channels that connect users across email, Teams, SharePoint, OneDrive, Slack, and other platforms.
Delegated access	Permissions granted to one user to access another user's mailbox or resources.
OAuth grant	A permission approval that allows an application to access user data on behalf of a user.
Pre-delivery analysis	Evaluation of messages inside the tenant before they reach the user's inbox.
Relationship scoring	Modeling how often users communicate and how their tone and content patterns align.
Session token	A temporary credential created after a successful login that allows a user to maintain access without re-authenticating.
Tenant-native detection	Threat analysis performed inside the cloud environment rather than at the perimeter.
Thread hijacking	An attack where the threat actor inserts themselves into existing conversations to blend into everyday communication.

CITATIONS

CITATIONS

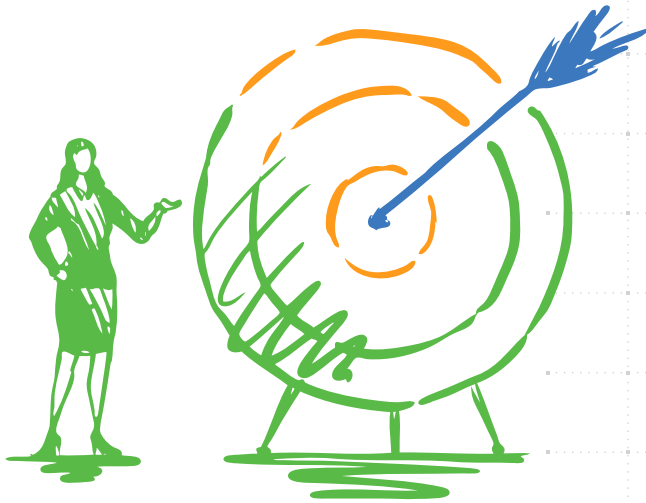
1. IBM, [Cost of a Data Breach Report 2025](#), 2025
2. Abnormal AI, [2025 State of Misdirected Email Prevention](#), 2025
3. IBM, [Cost of a Data Breach Report 2025](#), 2025
4. Verizon, [2025 Data Breach Investigations Report](#), 2025

ABOUT



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